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12 October 1948

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CIA Liaison Control

Reference: a. CIA Administrative Instruction 50/13 dated 20 August 1947

1. Reference memorandum describes liaison procedures to be practiced by elements of this Agency in its relationship with United States Government agencies other than State, Army, Navy and Air Force.

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2. It was recently learned by [REDACTED] that OCD has established a liaison office and is conducting exploratory liaisons with Government agencies other than those mentioned in paragraph 1. In order to determine the scope of this activity, [REDACTED] invited representatives of OCD to confer with this office regarding their activities in this respect. [REDACTED] a meeting conference was held on 8 October attended by [REDACTED]

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to ICAPS in reference Administrative Instruction. They stated that they have held this responsibility, although it does not appear in orders, for the past two months or so and have initiated a series of calls on various Government agencies to determine what type of information required by OCD is available.

3. It is believed that such an uncoordinated liaison effort can imperil working relationships which have been established by and in behalf of OSO. A case in point was brought to [REDACTED] attention by the Immigration and Naturalization Service after [REDACTED] had called there. In an exchange of letters in August, an adequate liaison was established with the Commissioner of Immigration and Naturalization, Mr. Watson B. Miller, by the Director of CIA. Admiral Billenkoetter's letter confirming this liaison with Immigration and Naturalization indicated that liaison would be conducted by Mr. Houston, [REDACTED], [REDACTED] Since [REDACTED] was not included in this letter, his call served only to confuse our present liaison with Immigration and Naturalization.

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4. During the course of the conference it was also developed that OCD, through the three individuals named herein, plans to call on each non-IAC Government agency in an attempt to determine the types of information that each has on file which may be of value to OCD. It is believed that a liaison effort of this nature, which is not centrally coordinated within CIA, has a tendency to expose this agency to criticism.

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Such calls, if made without coordination with either this office or the Office of General Counsel, can readily disturb presently established liaisons of OSO or obstruct relationships established in good faith by other Government agencies with this office.

5. It is recommended that:

a. Liaison conducted by OGD or other elements of CIA be separately controlled at a level within CIA where over-all supervision can be effectively applied.

b. Pending the establishment of such control, OGD be advised to clear its future liaison surveys with HLC and the Office of General Counsel.

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Chief, Budget and Liaison Control

Concurred:

General Counsel

cc. Legal Counsel

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